

Consolidated Financial Results for the Six Months Ended November 30, 2025



Bringing innovation to all kinds of spaces

SUMINOE Co., Ltd.

(TSE Prime: 3501) | January 2026

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**Progress of Medium- to Long-term Management Targets
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Overview of Consolidated Financial Results for FY2026 Q2 (H1)



Summary

- ✓ **Net sales** exceeded the same period of the previous fiscal year, in the Automotive Textiles and Traffic Facilities Segment, driven by contribution of the floor carpets launched at the North and Central American bases in the previous fiscal year for the automotive textiles business, increased demand due to recovery in railway and bus vehicle production for the traffic facilities business, and significant growth in space design business within the Interior Fittings Segment.
- ✓ **Operating profit** exceeded the same period of the previous fiscal year, mainly due to the successful penetration of price revisions reflecting persistently high raw material and energy costs.
- ✓ **Ordinary profit** and **profit attributable to owners of parent** exceeded the same period of the previous fiscal year, primarily due to a shift from foreign exchange losses posted as non-operating expenses in the previous fiscal year to foreign exchange gains in the current fiscal year.

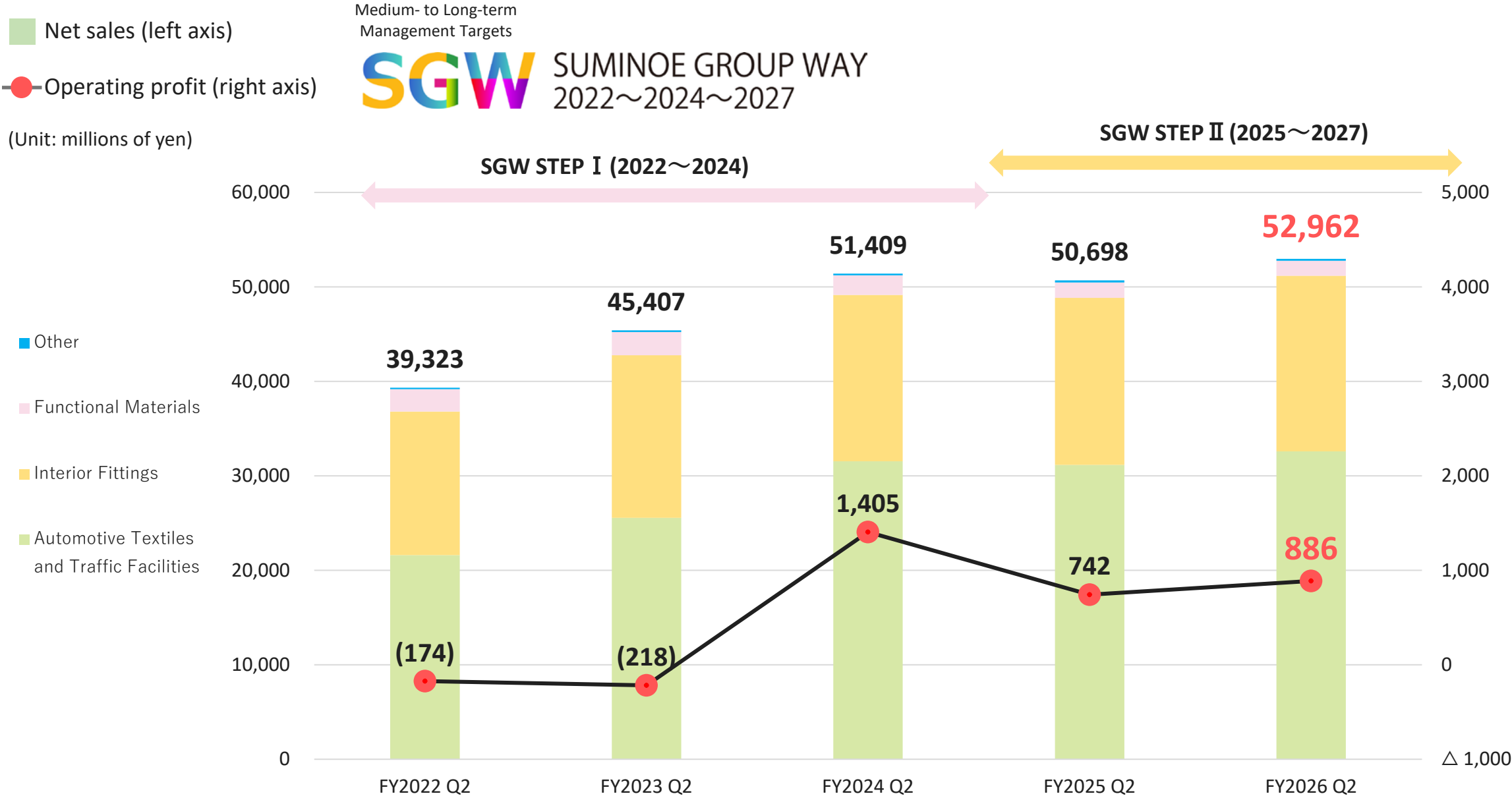
(Unit: millions of yen)

	FY2026 H1	FY2025 H1	Year-on-year change		FY2026 H1	Change compared to initial plan	
	Results	Results	(Rate)	(Amount)	Initial plan (as of July 11, 2025)	(Rate)	(Amount)
Net sales	52,962	50,698	+4.5%	+2,264	51,460	+2.9%	+1,502
Operating profit	886	742	+19.5%	+144	670	+32.4%	+216
Operating margin	1.7%	1.5%			1.3%		
Ordinary profit	1,187	446	+165.6%	+740	910	+30.5%	+277
Ordinary profit margin	2.2%	0.9%			1.8%		
Profit attributable to owners of parent	86	65	+32.1%	+21	100	(13.2%)	(13)
Interim profit margin	0.2%	0.1%			0.2%		

(Unit: yen)

Exchange rate 1\$ =	146.09	152.50
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Consolidated Performance Trends (Net sales / Operating profit)



Breakdown by Business Segment

(Unit: millions of yen)

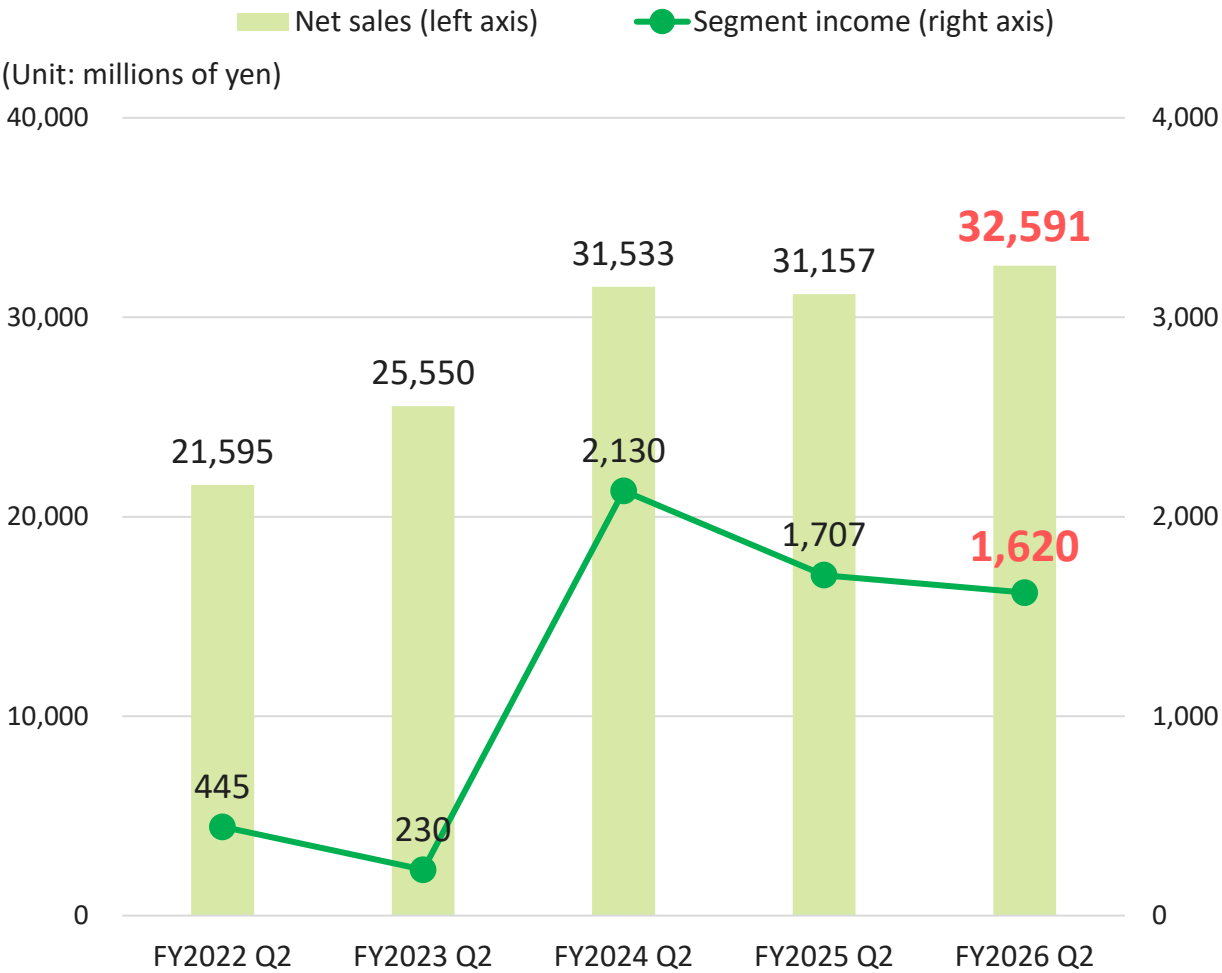
Net sales		FY2026 H1	FY2025 H1	Year-on-year change		Net sales ratio FY2026 H1
				(Rate)	(Amount)	
	Automotive Textiles and Traffic Facilities	32,591	31,157	+4.6%	+1,434	61.5%
	Interior Fittings	18,598	17,679	+5.2%	+919	35.1%
	Functional Materials	1,565	1,636	(4.3%)	(70)	3.0%
	Other	206	225	(8.5%)	(19)	0.4%
	Total	52,962	50,698	+4.5%	+2,264	100.0%

Segment income		FY2026 H1	FY2025 H1	Year-on-year change	
				(Rate)	(Amount)
	Automotive Textiles and Traffic Facilities	1,620	1,707	(5.1%)	(87)
	Interior Fittings	297	74	+297.0%	+222
	Functional Materials	30	(31)	-	+61
	Other	52	36	+44.2%	+15
	Adjustment Amount	(1,113)	(1,045)	-	(67)
	Total	886	742	+19.5%	+144

Automotive Textiles and Traffic Facilities Segment

Net sales increased while segment income decreased.

- ✓ **Net sales** exceeded the same period of the previous fiscal year, driven by sales of floor carpets launched in the previous fiscal year and recovery in production demand for railway and bus vehicles.
- ✓ **Segment income** was below the same period of the previous fiscal year, mainly due to a decline in production efficiency associated with new orders at the North and Central American bases.



For a breakdown of net sales by business segment, please refer to the following slide.

Our Company

Net sales

Year-on-year

+4.6%

+1,434 million yen

Segment income

Year-on-year

(5.1%)

(87 million yen)

Business Environment

Domestic Automobiles
Production Volume
Year-on-year

(1.9%)

Overseas Automobiles
Production Volume
Year-on-year

Increase

Automotive Textiles and Traffic Facilities Segment

Automotive Textiles (Domestic)

Net sales
Year-on-year

+2.7%

+

- Increase in production volume for ordered models
- Increase due to last-minute demand ahead of switching to some new models

Automotive Textiles (Overseas)

Net sales
Year-on-year

+5.5%

+

-

- Sales promotion activities proved successful, leading to strong sales of car mats and floor carpets in North and Central America
- Launch of new vehicle models contributed to sales in Southeast Asia
- Revenue declined due to foreign exchange impact
- Production reduction by Japanese automakers in China

Traffic Facilities

Net sales
Year-on-year

Increase

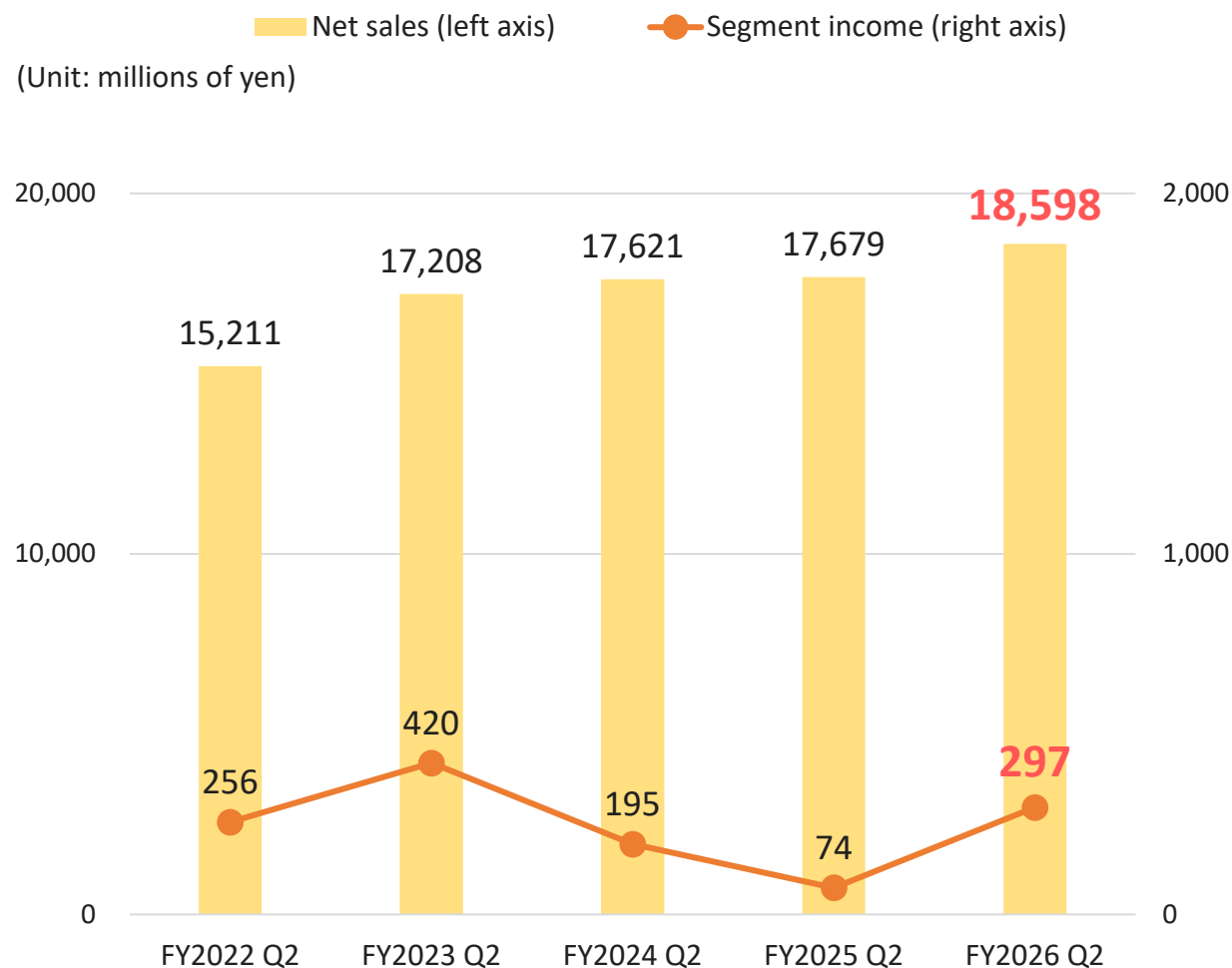
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- Responded appropriately to increasing demand for railway and bus interior products—in correlation with increased inbound tourism—through collaboration in manufacturing and sales with Seki Textile Co., Ltd., which was converted into a subsidiary
- Increase in orders, including railway renewal works that had been postponed due to the COVID-19 pandemic

Interior Fittings Segment

Both net sales and segment income increased.

- ✓ **Net sales** exceeded the same period of the previous fiscal year, supported by strong order volumes for carpet tiles and shop interiors projects.
- ✓ **Segment income** exceeded the same period of the previous fiscal year, owing to the effects of price revisions implemented last year for carpet tiles and wallpapers.



For a breakdown of net sales by product type, please refer to the following slide.

Our Company

Net sales

Year-on-year

+5.2%
+919 million yen

Segment income

Year-on-year

+297.0%
+222 million yen

Business Environment

Domestic new housing starts

Year-on-year

(7.9%)

Floor area of nonresidential construction starts

Year-on-year

(13.7%)

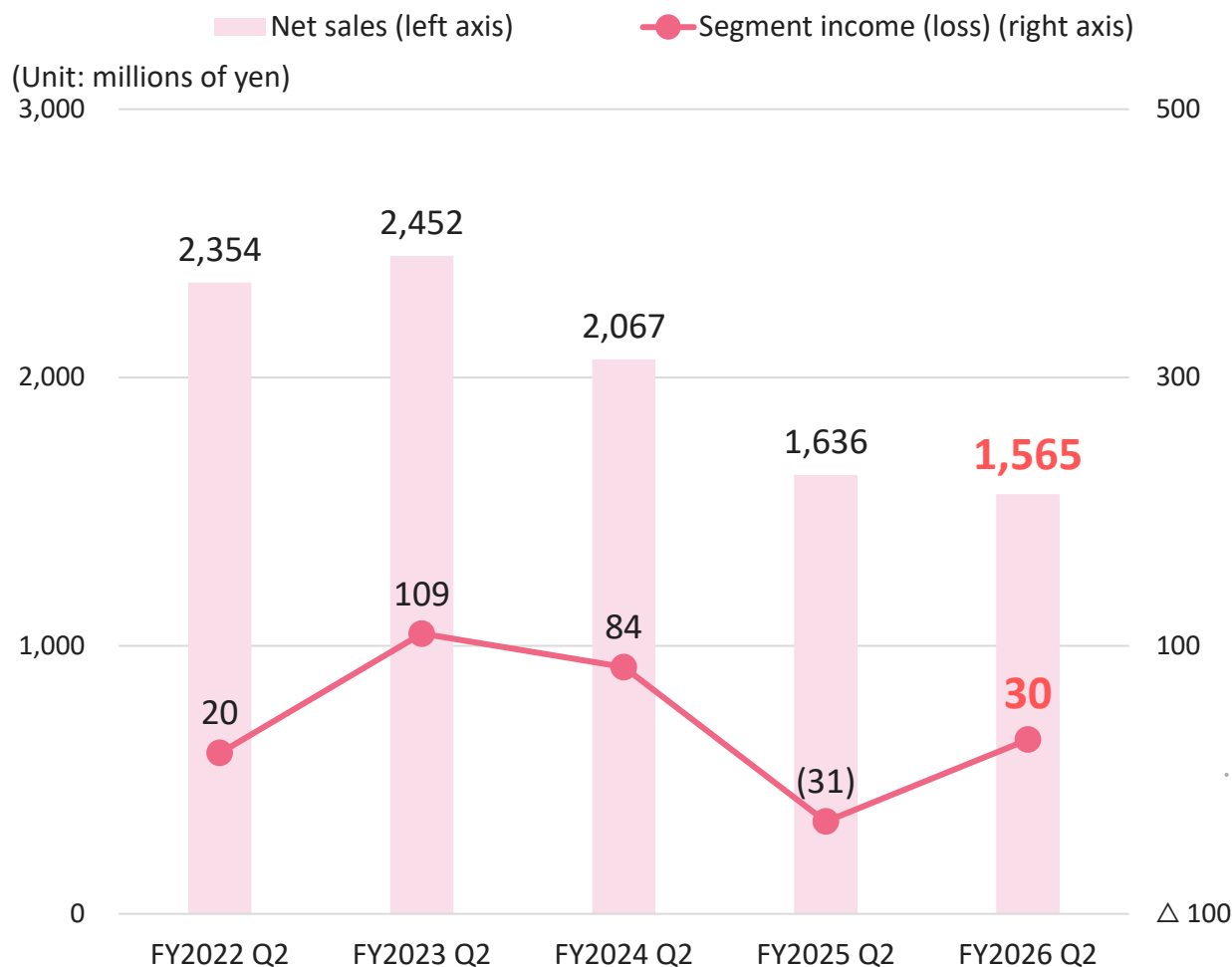
Interior Fittings Segment

Commercial Carpet	Net sales Year-on-year +4.2%	+	<ul style="list-style-type: none"> “ECOS®” sold by SUMINOE Interior Products Co., Ltd., eco-friendly carpet tiles under the horizontal recycling system, increased number of deliveries due to promote the brand value, which aims to connect resources to the future Steady orders for roll carpets for luxury brand shops
Household Carpets	Net sales Year-on-year (7.2%)	+ -	<ul style="list-style-type: none"> Focused on developing new sales channels for rug mats targeting medium- to high-grade zones, as well as revising sales strategies to differentiate from competitors Intensified sales competition due to sluggish market conditions
Curtains	Net sales Year-on-year (5.6%)	+ -	<ul style="list-style-type: none"> Sales of “U Life Curtain Vol. 11” for general households increased Delay in market penetration of “mode S Curtain Vol. 11,” for general households newly launched in July 2025
Wallcoverings	Net sales Year-on-year +6.5%	+	<ul style="list-style-type: none"> Revision of wallpaper prices, considering persistently high raw material and energy costs, proved effective Sales contribution from window films with thermal insulation and security features
Space Design Business	Net sales Year-on-year +25.5%	+	<ul style="list-style-type: none"> The number of orders for shop interiors projects increased due to the expansion in the number of stores opened by our customers

Functional Materials Segment

Net sales decreased while segment income increased.

- ✓ **Net sales** fell below the same period of the previous fiscal year, due to the one of our main customers started placing orders with other companies for some models of floor materials for bathrooms, despite the addition of new spring-summer products in household appliances.
- ✓ **Segment income** exceeded the same period of the previous fiscal year, driven by restructuring of the production system at the Vietnam factory to improve profitability and curbing logistics costs.



Our Company	Net sales		Segment income	
	Year-on-year		Year-on-year	
	(4.3%)		—%	
	(70 million yen)		+61 million yen	

Household appliances	Net sales	●	Expanded product lineup with spring-summer items
	Year-on-year		
	Increase	●	Despite the continued impact of recent mild winters, new orders for electric carpets saw a slight increase

Deodorizing Filters	Net sales	●	Sales of filters for air purifiers and for sensor-activated trash cans remained robust
	Year-on-year		
	Increase		

Floor Materials for Bathrooms	Net sales	●	Shipments decreased as a result of the transfer of certain models due to a change in the production system of a main customer
	Year-on-year		
	Decrease		

Consolidated Balance Sheet

(Unit: millions of yen)

	End of May 2025	End of November 2025	Change from the Previous Fiscal Year-end
Current assets	54,931	56,109	+1,178
Property, plant and equipment	31,376	31,641	+264
Intangible assets	1,605	1,519	(85)
Investments and other assets	7,064	7,907	+842
Total assets	94,976	97,177	+2,200

Increase (Cash and deposits)

● Amounting to 10,079 million yen, an increase of 1,231 million yen compared to the end of the previous fiscal year

Decrease (Inventories)

● Amounting to 16,989 million yen, a decrease of 107 million yen compared to the end of the previous fiscal year
Forex impact: +55 million yen; Underlying: (162 million yen)

	End of May 2025	End of November 2025	Change from the Previous Fiscal Year-end
Current liabilities	42,606	43,865	+1,258
Non-current liabilities	15,206	14,955	(251)
Total liabilities	57,813	58,820	+1,007
Net assets	37,163	38,356	+1,192
Total liabilities and net assets	94,976	97,177	+2,200

Increase (Borrowings (excluding lease liabilities))

● 22,281 million yen, an increase of 1,356 million yen compared to the end of the previous fiscal year

Decrease (Retained earnings)

● 12,162 million yen, a decrease of 195 million yen compared to the end of the previous fiscal year

Increase (Treasury shares)

● (2,945 million yen), an increase of 30 million yen compared to the end of the previous fiscal year

Capital Investment and Depreciation

Major capital investment projects

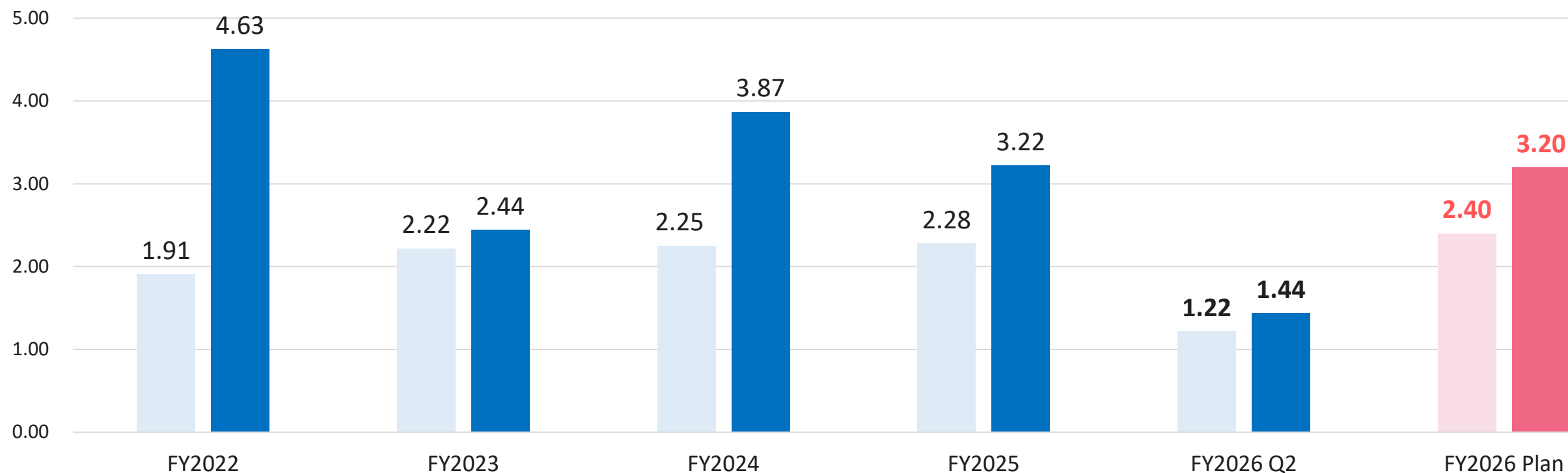
FY2026 Q2

- Restructuring of the core systems
- Installation of laminating equipment at the Mexican subsidiary

Capital investment

Depreciation

(Unit: billions of yen)



The “Flying Feather” has been selected as a Historic Car by the Japan Automotive Hall of Fame (JAHFA)

The Flying Feather is a light automobile manufactured in the postwar period by Suminoe Seisakusho, a former subsidiary of SUMINOE Co., Ltd., which was engaged in automobile body manufacturing.

The Flying Feather has been selected as a “Historic Car ,” which is registered and preserved for posterity the Japan Automotive Hall of Fame (JAHFA), a specified non-profit organization.

A “Historic Car” is defined as an automobile worthy of historical recognition for its contributions to the advancement of the automotive industry, transportation, and culture.

The Flying Feather was commended as “its concept and innovative features mark it as a forerunner of the light vehicles that became a major trend in the 1960s, making it highly suitable to be recognized as a Japanese historic car.”



2025 Japan Automotive Hall of Fame award ceremony



Expanded the space design business

In November 2025, PRETERIOR-TEXTILE Inc. acquired the Corporate Sales Department Design Center Business, which was part of FD Bay Holding Co., Ltd. In addition to Osaka, where the company was founded, and the Tokyo metropolitan area, we are strengthening our space design service structure by establishing a base in the Nagoya area as well.

Overview of the Acquired Business (This is an acquisition of a business, not of shares.)

- Name: Design Center Business, Corporate Sales Department, FD Bay Holdings Co., Ltd.
(At FD Bay Holdings Co., Ltd., involved in furniture and interior sales as well as interior design proposal services)
- Location: Nagoya City, Aichi Prefecture
- Business Description: Sales of furniture and interior fittings, and interior design proposals for condominiums, detached houses, and commercial facilities

The space design business, which designs entire "spaces"



PRETERIOR TEXTILE

株式会社プレテリアテキスタイル

Interior finish work and
sale of interior options



Residential Spaces (Detached Houses and Condominiums)



Interior design,
construction and
supervision
Manufacture and sale
of custom-made
furniture



BAYCREW'S STORE OUTLET
Karuizawa Outlet



Succession of traditional techniques

In recent years, while advancing reform such as initiatives in non-fiber fields and further globalization, the SUMINOE GROUP continues to be engaged in the production of textile art and craft products, including dantsu (Hand-woven carpets or hooked rug), which are its founding business.

In 2025, we delivered carpets to the House of Representatives Chamber in the National Diet Building and installed Doncho (Curtain that separates the stage from auditorium) at the Tokyo Takarazuka Theater.

Preserving and fostering traditional techniques, which represent a historic Japanese industry, is our Group's mission that has continued for over 140 years and constitutes a contribution to culture. We remain committed to succession and advancement of our weaving technologies.

House of Representatives Chamber (Main Assembly Hall), National Diet Building : Carpet (Delivered in February 2025)

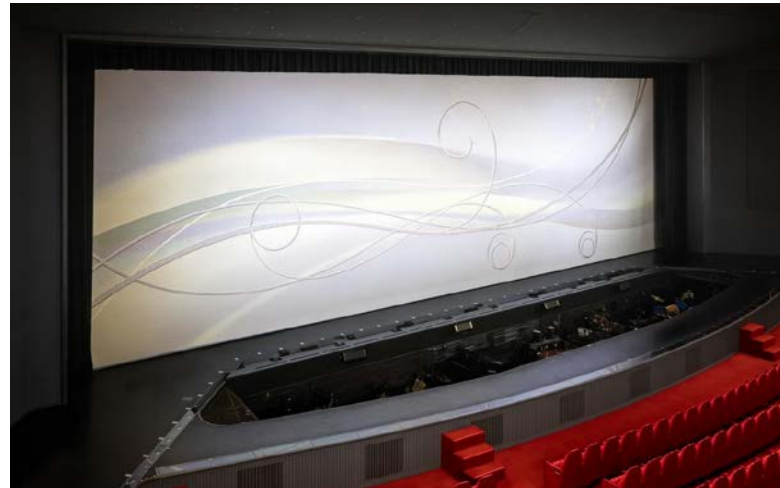


Aisle



Speaker's seat

Tokyo Takarazuka Theater : Doncho (Delivered in October 2025)



The renewed doncho



Production of the doncho
at TANGO TEXTILE Co., Ltd.



Strengthening the research and development system and fostering new products

At the SUMINOE GROUP, we roll out products based on core technologies possessed by the Technical Development and Production Headquarters, in collaboration with development teams in each business segment. In recent years, we have also focused on developing smart textiles, such as the "Human/object distinguishing sensor" and the "Wetness and dampness detection system," by integrating sensing technology with textile weaving and knitting technologies. We are currently considering their application in fields such as nursing care and industrial fields.

List of major technologies of the Technical Development and Production Headquarters

Fundamental Development Philosophy	Core technologies	Element technologies	Technologies and products the Group has created based on its fundamental development philosophy	Business utilizing technologies and products
Kenko (Health) (K)	Functionalization technology	Antibacterial and Bacteriostatic	Silver-bacterial, chitosan processing	
		Antibacterial, antiviral	Vguard	
		Allergen-adsorbing	アレラブロック® (ALLER-BLOCK)	
Kankyo (Environment) (K)	Functionalization technology	Absorbing and decomposing	Ethylene adsorption and decomposition processing	
		Antifouling	Water-repellent and oleophobic processing	
	Resin compounding technology	Resin compounding	OH Film	
			PH Film	
		Multilayer lamination	Floor materials for bathrooms	
	Textile and knitting production technology + sensing technology	Circuit and wiring / data analysis	Human/object distinguishing sensor	
Recycling (R)	Kneading technology	Kneading	ECOS® series, eco-friendly carpet tiles under the horizontal recycling system	
	Resource recycling technology	Spinning	スミトロン® (SUMITRON), a recycled polyester fiber derived from PET bottles	
			SEACLE, a nylon yarn recycled from discarded fishing nets	
	Utilization of biomass materials	Kneading	Wood flour-blended olefin sheet	
Amenity (A)	Resin compounding technology	Vibration-damping	Vibration damping sheet "burupita®"	
	Functionalization technology	Deodorizing	トリプルフレッシュ® (TRIPLE FRESH)	
		Repellent	Antitick processing	
			Insect/mosquito repellent processing	
	Textile and knitting production technology + sensing technology	Circuit and wiring / data analysis	Wetness and dampness detection system "Swetty"	

Technologies under development Interior Fittings Automotive Textiles Traffic Facilities Functional Materials

Human/object distinguishing sensor

This textile enables the distinction between humans and objects, and its potential applications are being evaluated for use in systems such as preventing false activation of automobile seatbelt systems and rear-seat occupant alert systems.



Wetness and dampness detection system "Swetty"

This fabric can detect water and moisture conditions, making it suitable for applications such as monitoring wet spots on train seats and urine detection for diaper users. A demonstration project was conducted at a nursing care facility to consider areas for improvement. Additionally, as it can also detect dryness, we are studying its use as a leakage and dryness monitoring system at construction sites.



Consolidated Financial Result Forecasts for FY2026



Consolidated Financial Result Forecasts for FY2026

- ✓ The business structure reforms implemented at our North and Central American bases have proven effective, resulting in the anticipated increase in orders. Furthermore, the average exchange rate has progressed in line with the weaker yen compared to our plan, and we expect these factors to contribute to an increase in net sales. While continuing to focus on establishing a production system to ensure the stable supply of high-quality products at our synthetic leather plant in North and Central America, we recognize that changes in the production plans of automakers and new orders present risks to production efficiency. In response, we are implementing improvement activities, including technical support from Japan.

(Unit: millions of yen)

	FY2026	FY2025	Year-on-year change	
	Plan	Results	(Rate)	(Amount)
Net sales	105,000	104,791	+0.2%	+208
Domestic	69,400	69,507	(0.2%)	(107)
Overseas	35,600	35,283	+0.9%	+316
Operating profit	3,100	3,001	+3.3%	+98
Operating margin	3.0%	2.9%		
Ordinary profit	3,350	2,514	+33.2%	+835
Ordinary profit margin	3.2%	2.4%		
Profit attributable to owners of parent	1,500	669	+123.9%	+830
Interim profit margin	1.4%	0.6%		

(Unit: yen)

Exchange rate 1\$ =	144.00	152.60
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Consolidated Financial Result Forecasts for FY2026 by Business Segment

(Unit: millions of yen)

Net sales		FY2026	FY2025	Year-on-year change	
		Plan	Results	(Rate)	(Amount)
	Automotive Textiles and Traffic Facilities	63,170	63,478	(0.5%)	(308)
	Interior Fittings	38,740	38,264	+1.2%	+475
	Functional Materials	2,620	2,566	+2.1%	+53
	Other	470	481	(2.4%)	(11)
	Total	105,000	104,791	+0.2%	+208
Segment income		FY2026	FY2025	Year-on-year change	
		Plan	Results	(Rate)	(Amount)
	Automotive Textiles and Traffic Facilities	4,300	4,094	+5.0%	+205
	Interior Fittings	1,150	1,023	+12.4%	+126
	Functional Materials	20	(124)	-	+144
	Other	120	86	+38.1%	+33
	Adjustments	(2,490)	(2,077)	-	(412)
	Total	3,100	3,001	+3.3%	+98

Automotive Textiles and Traffic Facilities

- We are striving to ensure a stable supply of high-quality products that address customer needs by improving production efficiency at our synthetic leather plant in our Mexican subsidiary and launching a new synthetic leather finishing line at our subsidiary in Thailand.
- While responding to ongoing recovering demand for both railway and bus applications without missing opportunities, we will also proactively propose solutions to meet the increasing safety and disaster prevention requirements of railway companies.

Interior Fittings

- We will enhance our appeal to customers by expanding our lineup of value-added products targeting medium-to high-grade zone and implementing measures to develop new sales channels, thereby promoting further recognition of the SUMINOE brand.

Functional Materials

- In view of recent seasonal trends, we have launched household appliances for spring and summer. Products such as mattress pads made of cool-touch fabrics intended for use during sleep are expected to become new core products going forward.

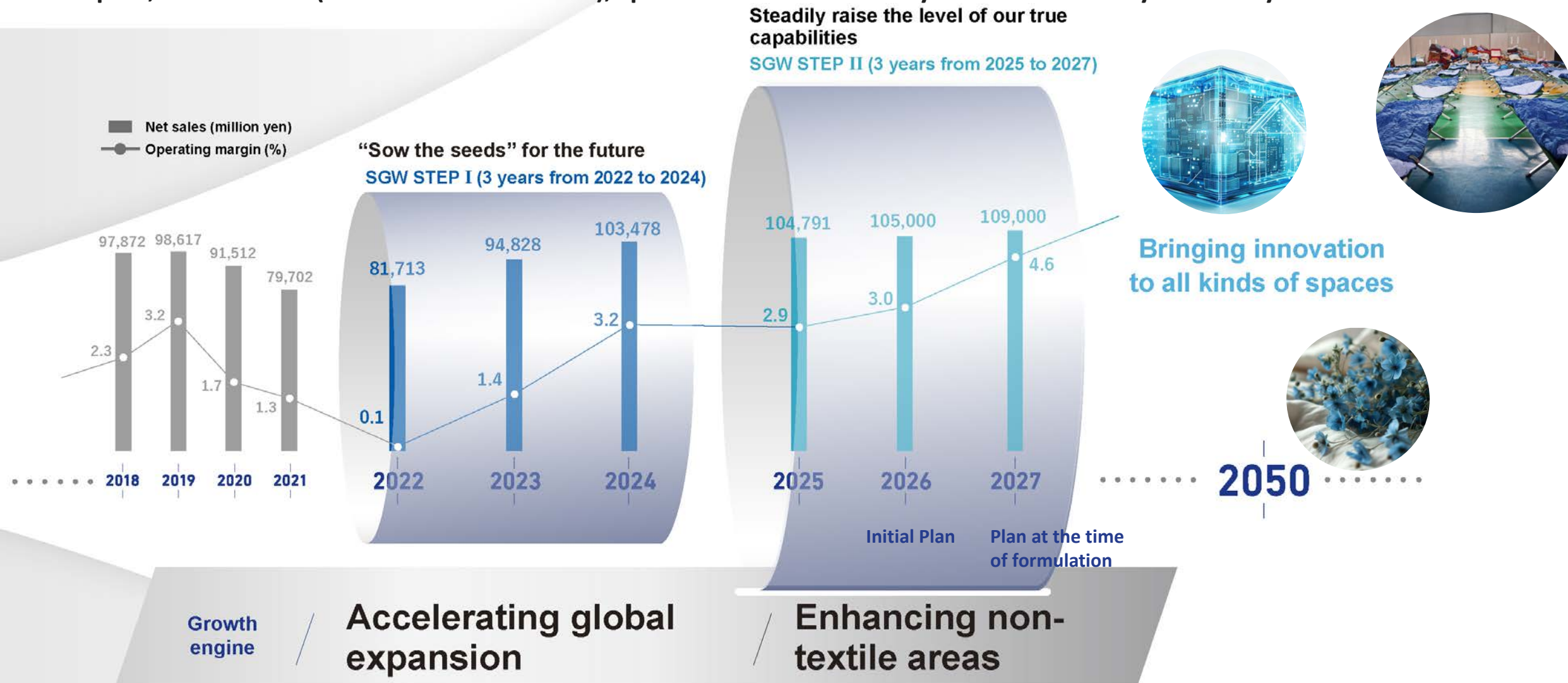
Progress of Medium- to Long-term Management Targets

“SUMINOE GROUP WAY STEP II (2025–2027)”



Overview of SUMINOE GROUP WAY

In order to steadily “transform” for the future, we have formulated medium- to long-term management targets. This plan, named SGW (SUMINOE GROUP WAY), spans two terms over six years and is already underway.



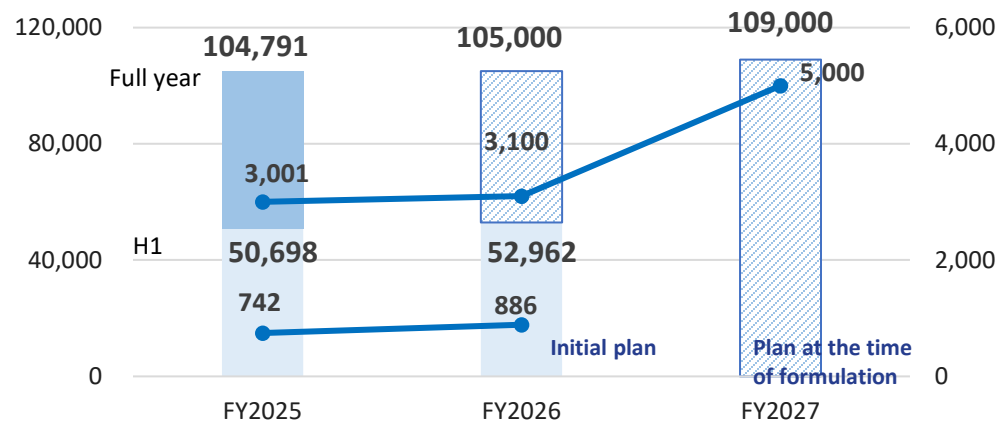
Consolidated Financial Result Forecasts and Results for SGW STEP II

Net sales (Results) Net sales (Forecast, left axis)

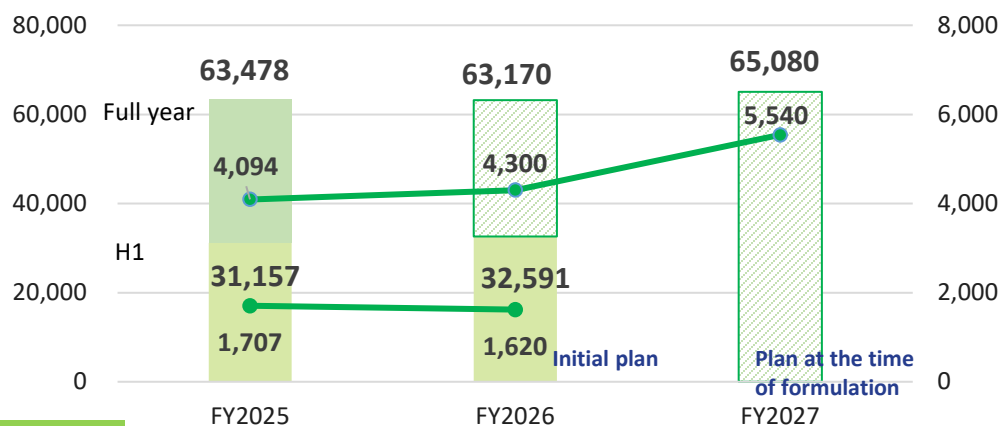
Segment income (right axis)

(Unit: millions of yen)

Consolidated



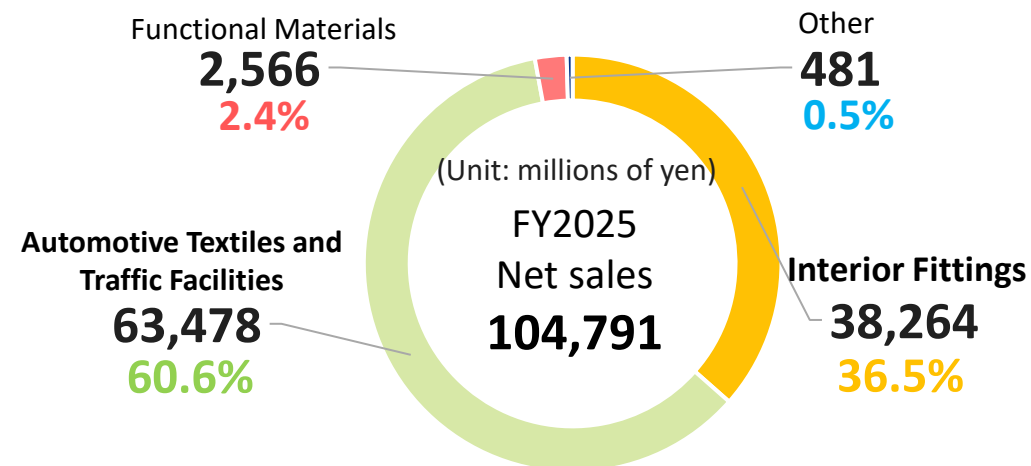
Automotive Textiles and Traffic Facilities



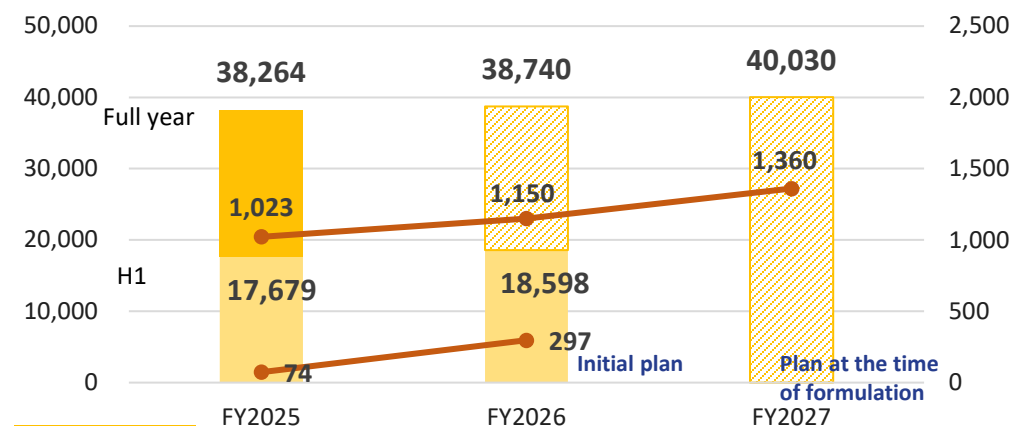
Initiatives

- Established a synthetic leather factory to sow the seeds for new development
- Received orders from overseas automakers by expanding recognition in the North and Central American markets

Net sales ratio (FY2025)



Interior Fittings

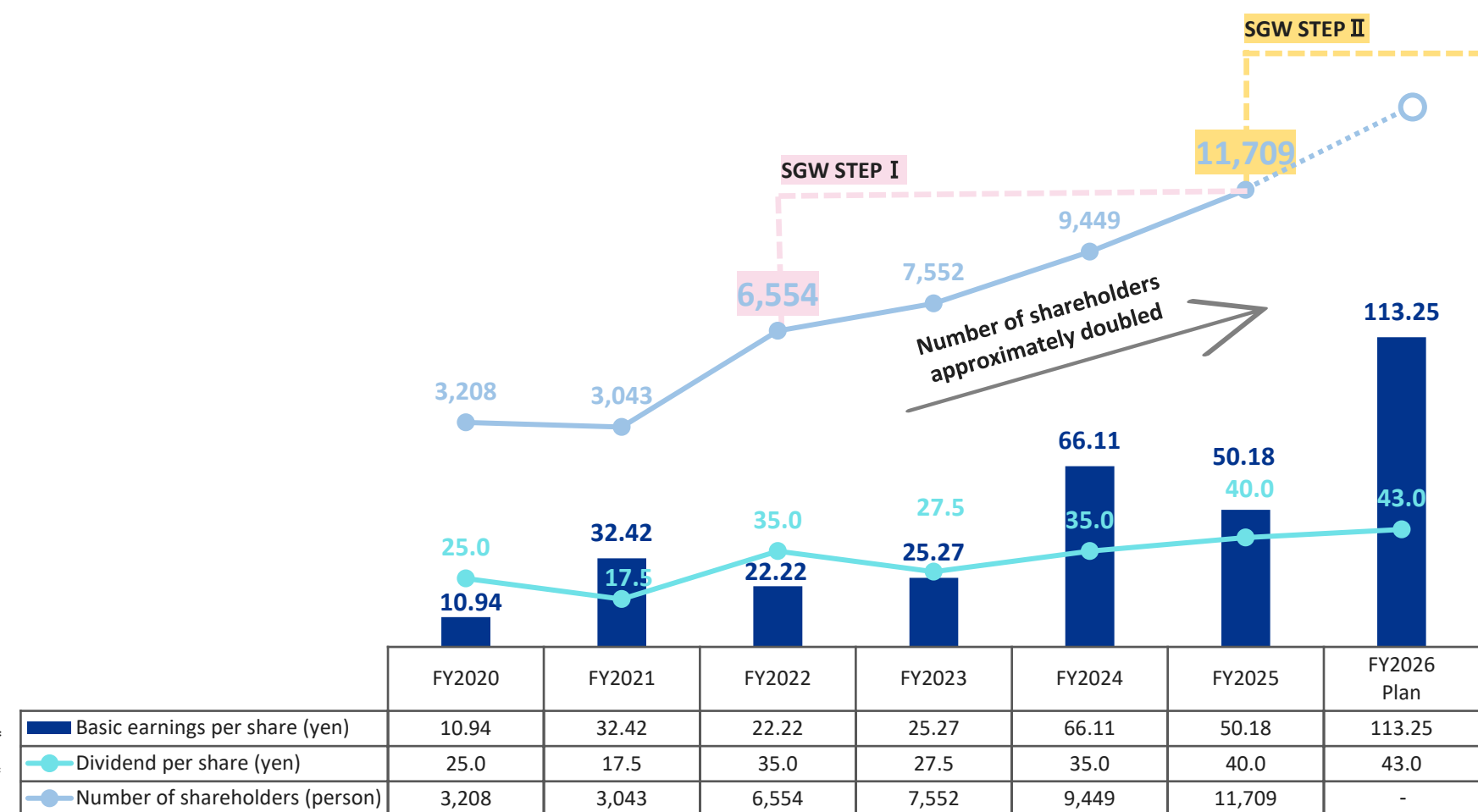


Initiatives

- Expanded the lineup of value-added products to address the medium- to high-grade zones
- Expanded the space design business

Enhanced Shareholder Returns

We believe that returning profits to shareholders is an important management issue. We will continue to ensure proper allocation of profits, taking into account the stable dividend and trends in business performance. In addition, the Company conducted a stock split at a ratio of 2-for-1, effective March 1, 2025.



Policy on shareholder returns

Stable shareholder returns

- 01** Dividends are basically paid twice a year, as interim and year-end dividends.
- 02** Except in unforeseen circumstances, such as a sudden deterioration in the business environment, the minimum dividend will be maintained at 35 yen per share.

Continuous expansion of returns

- 03** The payout ratio will be raised from 33% to 38%. We aim at an annual dividend of 70 yen for FY2027.
- 04** We will continue to offer a shareholder special benefit plan that includes our own products.
 ※ Due to the stock split, we have changed (expanded) the criteria for the number of shares to be granted and the details of the awards, effective from FY2025.

* The Company conducted a stock split at a 2-for-1 ratio for each share of common stock, effective March 1, 2025, and therefore basic earnings per share and dividend per share are presented based on figures adjusted for the aforementioned stock split.

Thank you for your attention.

Risk information related to future outlook in this document

The descriptions regarding the future outlook, such as the future plans and strategies of our group, provided in this document, are prepared based on reasonable judgements that can be made at the present time, and actual results may differ from these statements due to various factors in the future.